STATE OF THE INSTITUTE

BY KELLY M. PAGE, ICRI EXECUTIVE DIRECTOR



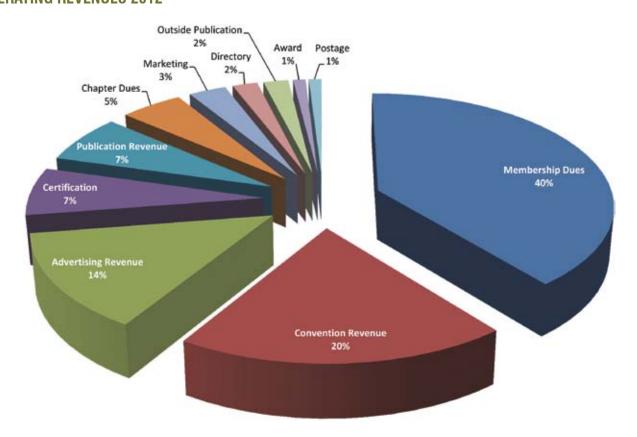
eginning with the 2008-2009 report, ICRI has published an annual State of the Institute report in the *Concrete Repair Bulletin (CRB)*. This State of the Institute report is used as a measurement

tool by the Board of Directors and Executive Committee to enable them to review the success of ICRI's policies and programs. The following are some of the 2011-2012 highlights:

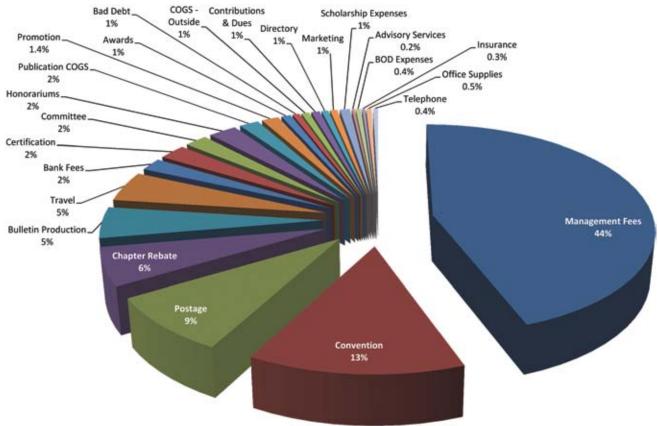
FINANCES

ICRI continues to operate with a healthy financial portfolio. In 2011-2012 (ICRI's fiscal year runs April 1 to March 31), without a dues increase, and in spite of the struggling economy, ICRI had a very strong year. The following charts show the distribution of funds. As you can see from the third chart, we have grown substantially over the last several years. This growth has enabled us to launch new programs, such as Certification, and has also enabled ICRI to achieve one of its long-term goals: the hiring of a full-time Technical Director.

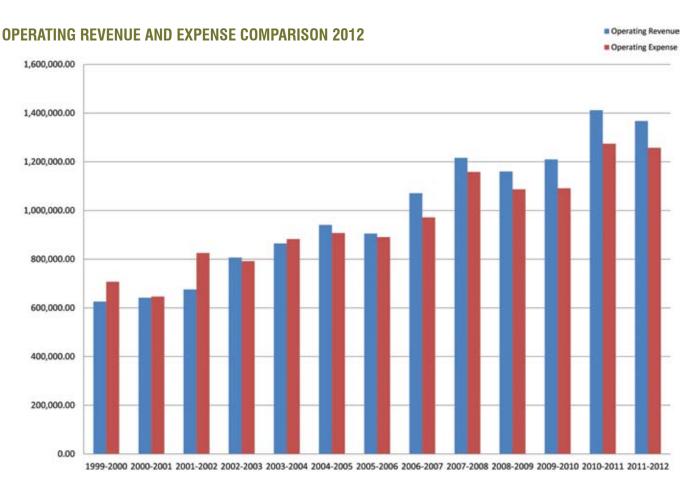
OPERATING REVENUES 2012



OPERATING EXPENSES 2012*



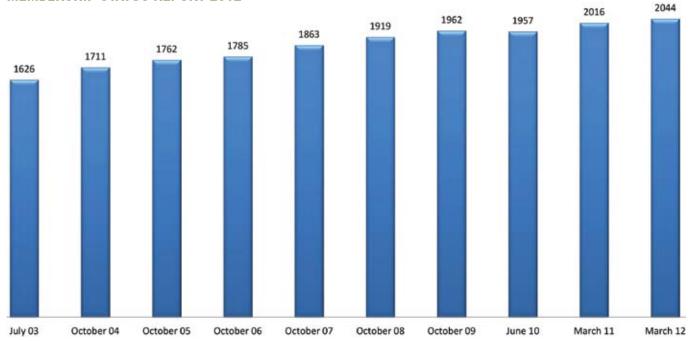
^{*}Amounts less than \$1000 were not included in this chart



MEMBERSHIP

ICRI's membership numbers have continued to hold steady in this shaky economy. We currently have close to 2044 members, and ICRI's Marketing Committee is hard at work developing programs that will help increase these numbers.

MEMBERSHIP STATUS REPORT 2012



CHAPTERS

Our chapters continue to be a major part of ICRI's overall success. As you can see from the following table, the vast majority of our members belong to a chapter as well, and quite a few members actually belong to more than one chapter. In the fall of 2010, to help chapters develop great programs and great leaders, ICRI launched the Chapter Roundtable program. To date, we have held four roundtables, so every chapter has had the opportunity to participate. Based on the great involvement from the chapters and the strong feedback on the importance of continuing this program, the Board recently voted to make this a permanent ICRI program.

CODE	CHAPTER	TOTAL MEMBERS 2012		
AZ	ARIZONA	37		
BWC	BALTIMORE-WASHINGTON	164		
CAR	CAROLINAS	96		
CFL	CENTRAL FLORIDA	33		
TRI	CHICAGO	101		
CSU	CALIFORNIA STATE UNIVERSITY	12		
CT	CONNECTICUT	31		
DV	DELAWARE VALLEY	64		
FFC	FLORIDA FIRST COAST	9		
FWC	FLORIDA WEST COAST	91		
GA	GEORGIA	63		
GP	GREAT PLAINS	56		
GCC	GREATER CINCINNATI	38		
GS	GULF SOUTH	19		
HOU	HOUSTON	60		
IND	INDIANA	32		
I/I	IOWA/ILLINOIS	17		
MNY	METRO NEW YORK	89		
MI	MICHIGAN	40		
MIN	MINNESOTA	49		
NE	NEW ENGLAND	76		
NTX	NORTHERN TEXAS	65		
NCA	NORTHERN CALIFORNIA	48		
NOH	NORTHERN OHIO	33		
PNW	PACIFIC NORTHWEST	30		
PIT	PITTSBURGH	33		
PR	PUERTO RICO	17		
QP	QUEBEC PROVINCE	85		
RM	ROCKY MOUNTAIN 46			
SFL	SOUTHEAST FLORIDA	56		
SC	SOUTHERN CALIFORNIA	36		
SWF	SOUTHWEST FLORIDA	27		
UNY	UPSTATE NEW YORK	22		
VA	VIRGINIA	53		
WIS	WISCONSIN	19		
	TOTAL 1747			

MEETINGS AND CONVENTIONS

Our meetings and conventions continue to play a vital role in the success of ICRI, as they are where members come together to network, learn, and perhaps, most importantly, where a great deal of volunteer effort helps produce the products and programs that drive ICRI. We are very busy planning special activities for our meetings and conventions in 2013, when ICRI celebrates its 25th Anniversary.

DATES	LOCATION	HOTEL	TOTAL Attendance	NONMEMBERS
4/18/12 - 4/20/12	QUÉBEC CITY, QC, Canada	HILTON QUÉBEC	277	39
10/12/11 - 10/14/11	CINCINNATI, OH	THE WESTIN CINCINNATI	247	11
3/16/11 - 3/18/11	HOUSTON, TX	THE WESTIN GALLERIA, HOUSTON	231	6
10/20/10 - 10/22/10	PITTSBURGH, PA	OMNI WILLIAM PENN HOTEL	245	14
4/14/10 - 4/16/10	MYRTLE BEACH, SC	MYRTLE BEACH RESORT & SPA AT GRANDE DUNES	212	4
10/21/09 - 10/23/09	TEMPE, AZ	THE BUTTES, A MARRIOTT RESORT	255	16
04/22/09 - 04/24/09	MINNEAPOLIS, MN	HILTON MINNEAPOLIS	204	8
10/29/08 - 10/31/08	ST. LOUIS, MO	MILLENNIUM HOTEL	285	16
4/16/08 - 4/18/08	DAYTONA, FL	THE SHORES RESORT & SPA DAYTONA	289	18
11/07/07 - 11/09/07	LAS VEGAS, NV	BALLY'S LAS VEGAS	246	11
4/19/07 - 4/20/07	ATLANTA, GA	SHERATON BUCKHEAD HOTEL	231	13
11/1/06 - 11/4/06	DENVER, CO	ADAMS MARK HOTEL	280	21
3/16/06 - 3/18/06	SAN DIEGO, CA	HYATT REGENCY ISLANDIA HOTEL & MARINA	162	11
11/2/05 - 11/5/05	KANSAS CITY, MO	KANSAS CITY MARRIOTT DOWNTOWN	178	8
3/2/05 - 3/5/05	BOSTON, MA	BOSTON PARK PLAZA	163	9
10/21/04 - 10/23/04	SAN FRANCISCO, CA	HILTON SAN FRANCISCO	209	_
4/1/04 - 4/3/04	CHICAGO, IL	INTER-CONTINENTAL CHICAGO	211	_
10/22/03 - 10/24/03	TAMPA, FL	TAMPA MARRIOTT WATERSIDE	278	_
3/27/03 - 3/29/03	VANCOUVER, BC, CANADA	THE FAIRMONT HOTEL VANCOUVER	182	_
10/24/02 - 10/26/02	PHOENIX, AZ	POINTE SOUTH MOUNTAIN RESORT	195	_
3/7/02 - 3/9/02	CHARLESTON, SC	CHARLESTON PREMIER RIVERVIEW	213	_
10/24/01 - 10/27/01	DALLAS, TX	HOTEL INTER-CONTINENTAL (GALLERIA)	146	_

Note: Creative Association Management obtained the contract for ICRI in June 2001. Prior event history is limited or nonexistent for this.

None of the successes detailed herein would be possible without the incredible support ICRI receives from its members and chapters around the world. We thank you for this continued support and look forward to celebrating our 25th Anniversary!